

# Water Rate Study for City of Parlier

# October 12, 2015

#### Purpose

The purpose of this cost of service water study is to review and modify the existing water rate structure to set rates such that each customer class provides revenue to the water enterprise consistent with the cost to serve them. Additionally, overall operating costs, debt, assets, and revenue are analyzed to evaluate reasonableness of costs, and the need to increase overall revenue. These steps are conducted to be consistent with the requirements of California's Proposition 218.

#### **Summary**

Parlier's existing rate structure does not associate with customer classes and does not collect revenue from customer classes in a manner consistent with the cost to serve them. In particular, the cost to single-family homes is disproportionately low, and the cost to multi-family is disproportionately high. However, existing combined revenue from rates and fees from all customers is found to be adequate to cover operating expenses and needed improvements at least in the near future. The Water Enterprise Fund balance is also found to be adequate to cover variations in revenue and expense. Long term debt incurred by the Water Enterprise is minimal.

The impact of the cost of service proposed rates is that the average monthly cost for single-family homes will increase, and other rate classes will decrease. The reason is that single-family home have not been paying a volumetric rate. The average single-family bill will double under the proposed rate structure. Accordingly, public awareness and education will be critical for a smooth transition for single-family customers as the new rates are implemented.

#### **Existing Rates**

Parlier's existing rate structure does not collect revenue such that each customer class provides revenue consistent with the cost to serve them.

The primary reason that existing rates are not balanced is that single-family dwellings are not charged a volumetric rate at all, but only a fixed fee each month, either \$18.50 per customer, or \$16.95 for a senior citizen account. The cost of service results show revenue from this customer class is insufficient, and they have no incentive to conserve water without a metered rate.

The secondary reason is that the volumetric rate charged to all other customers is relatively high compared to the resultant cost-of service rates. The existing volumetric rate is \$3.40 per hundred cubic feet, which is the same as \$4.55 per thousand gallons. In contrast, the resultant cost of service volumetric rate averages \$1.69 per thousand gallon, much lower.



Finally, the existing fixed monthly charge is based on the number of dwelling units as opposed to meter size. The cost to the water system to serve a multi-family unit with one meter is a function of the meter size and volume, not the number of units. This would be different if each unit received a bill, but for these situations, the apartments have a master meter and one bill. For example, presently, an apartment complex with 20 units is charged  $20 \times \$18.50 = \$370.00$  each month, plus the volumetric rate.

A detail of the rate structure is that the first 40 cubic feet of water is presently included in the fixed monthly charge. The value of this water at the existing volumetric rate is \$1.36, which is relatively low.

The existing rate structure is shown on Attachment A, also compared to the proposed rate structure on the same table.

#### **Existing Expense and Revenue Evaluation**

Existing revenue of \$1,450,000 from the Water Enterprise is found to be adequate to cover current and anticipated costs over the next few years. This is a positive finding because the need for increased revenue would dictate that rates must be increased overall, as opposed to merely balanced to achieve fairness across customer classes. See Attachment B for detail.

Operating costs are held constant from FY15 though FY16 consistent with the City budget. Revenue is presently sufficient to cover ongoing expenses, and also to fund major repair at a rate of \$200,000 per year. Based on planned projects at present, this amount should be adequate. Identified projects over the next few years include fire hydrant repair including added valves, purchase of a vacuum truck (shared with sewer), added stand-by generators, and other miscellaneous well site repairs. When a water system master plan is completed, additional amounts may be needed for projects, such as re-drilling one of the four water wells, drilling a new well, or adding equipment to further purify water.

The water enterprise has very little debt. There is one loan from the California Department of Water Resources with a remaining balance of \$147,904 as of June 2014. Debt service is only \$32,000 per year and there is no debt service coverage ratio requirement.

Finally, the Water Enterprise fund balance appears adequate at \$2.3 million dollars; however, it is noted that \$1.4 million is "due from other funds," thus it may not be immediately available.

#### Water Conservation, Volume Projections and Unaccounted-For Water

As a result of the ongoing drought, Parlier's water consumption has been decreasing over the past few years. Water production in calendar year 2014 was ten percent lower than calendar year 2013. Production for January through September 2015 is nine percent lower than the same period in 2014.

Attachment C shows volumes metered through customer meters (lower than production volumes) for the period June 2014 through May 2015. The total is 547 million gallons for this baseline 12-month



period. Planned rates are based on 480 million gallons of sales as described below. This is a 12 percent reduction, primarily driven be reduced single-family volumes, as described below.

As the new rate structure will include volumetric billing to single-family customers, certainly consumption will decrease because customers will want to minimize their monthly bills. Two assumptions are made to forecast the effect of volumetric billing. The first is that baseline usage will decrease ten percent. The second is that summer irrigation will decrease 30 percent. The result for a typical single-family customer is an annual reduction of 16 percent. This means that an average single-family customer using 156 thousand gallons per year now will be reduced to 131 thousand gallons. See Attachment D.

An additional, third assumption is made that overall system consumption will reduce a slight two percent because of ongoing water conservation efforts.

The chart below illustrates present vs forecast volumes by customer class, also showing the single-family group to be the largest by far, and with the largest drop in consumption.



Unaccounted-for water over a one year period was 11.6 percent for the period June 2014 through May 2015. This was done by comparing water production from the city's four wells against water volumes billed through by the City to its customers. Though a lower value would benefit the water system, 11.6 percent is tolerable by industry standards. (In general, 5 percent would be excellent, and 20 percent would be poor.) Further, for Parlier, the variable cost of water is mostly electricity for pumping, whereas other cities also purchase and treat surface water at an additional cost. Parlier does not incur a purchase cost for water. Detailed information is shown in Attachment E.



#### **Rate Design**

The newly proposed rates are developed using the American Water Works Association Cost of Service rate setting methodology. This methodology first groups customers into classes with similar usage profiles and geographically similar on the water system. Customers were divided as follows.

Customer Class	Number of
Customer Class	Accounts
Single-Family	2,285
Multi-Family	36
Schools	12
Industrial / Food	12
Commercial	<u>84</u>
Total	2,429

Rates and fees are then set to charge each group consistent with the cost incurred on the system to serve them. The various components of the cost of service analysis are contained in Attachments F-1 through F-6, and are summarized here in the order.

<b>Attachment</b>	<u>Contents</u>
F-1	Cost of Service Table Summary
F-2	Functionalization and Classification Detail
F-3	Volumetric and Capacity Allocation Factors
F-4	Weighting: Distribution, Fire, and Billing
F-5	Peaking Factors
F-6	Fixed and Volumetric Rate Setting

The City of Parlier water system is generally one geographic area with water production and distribution interspersed. Therefore, the cost to distribute water from production to customer is essentially the same for all customers, as a function of volume. (This would not be true if water was sent by transmission line to a distant location not central to town.) Parlier is supplied by four producing water wells with the support of one water tank built with grant money for the purpose of fire protection. Accordingly, there are no storage or reservoir costs.

The cost of service results, illustrated below, shows the average cost per customer class to be similar. The highest average cost of \$2.95 per thousand gallons is for single family primarily because the billing component is relatively higher than the other classes, as a result of lower monthly water volumes per bill issued for single family. The lowest average cost is \$2.82 for the Industrial/Food class for the opposite reason, large volumes per monthly bill issued. The other factor varying the most between classes is the capacity factor, which is the measure of how even water usage is over the months of a year. The School class has the worst capacity factor because of summer irrigation to the large lawns. The range of average cost per service class is then only 16 cents, with an average cost of service rate of \$2.92 per thousand gallons.





The cost of service results compared to the existing revenue contribution per customer class reveals large discrepancies. On average, single family is subsidized by all other classes. Multi-family is paying the highest average rate because they pay a volumetric rate plus the fixed rate multiplied by the number of living units in each account. Single-family is the lowest because the only cost is the fixed monthly fee. The chart below illustrates the discrepancies, and again shows the average cost of service rates to be very close to each other.





The proposed billing structure consists of a fixed monthly fee and a volumetric fee for each customer class. The objective of the rate design is to create a fixed-volumetric combination for each customer class that approximates the cost of service to each class. All single-family homes are proposed to pay the same service fee, even though some have 1.5 inch meters required for fire protection system. The rate design should not penalize residential customers required to have fire protection systems. The existing senior discount of \$16.95 is discontinued because cost of service methodology does not support the discount. Fortunately, the proposed monthly service fee is less, at \$16.00.

Beyond single-family, since instantaneous demand on the system is a function of meter size, it is appropriate to increase the fixed monthly service fee as a function of meter size. This is because larger demand on the system indicates the system capacity has to be adequate to handle that demand on a peak demand day. The proposed fixed monthly fees have been skewed slightly from the standard industry scale that is based on meter size. The monthly fees are held lower for the smaller meter sizes up to 2.5 inches, then ramped up based on meter size to the largest meter size of eight inches. This was done to keep the average cost down in the commercial customer class, consistent with the cost of service results. If this had not been done, the volumetric rate for the commercial customer class would have been disproportionally low to achieve the overall revenue contribution needed for the commercial class.

Cal	culation of Fix	ed Monthly S	ervice Fee a	nd Revenue	
Meter Size	Number of Accounts	Multiplier	Rate	Revenue (\$/Mo)	Revenue (\$/Yr)
All Single Family	2,285	1.00	\$16.00	\$36,560	\$438,700
3/4"	33	1.00	\$20.00	660	\$7,900
5/8"	3	1.00	\$20.00	60	\$700
1"	28	1.00	\$20.00	560	\$6,700
1 1/2"	13	1.00	\$20.00	260	\$3,100
2"	37	1.00	\$20.00	740	\$8,900
2 1/2"	1	1.00	\$20.00	20	\$200
3"	10	10.00	\$200.00	2,000	\$24,000
4"	14	16.67	\$333.40	4,668	\$56,000
6"	4	33.33	\$666.60	2,666	\$32,000
8"	1	53.33	\$1,066.60	1,067	\$12,800
	2,429			49,261	591,000

The volumetric rates were set in conjunction with the fixed monthly fees to achieve the appropriate cost of service results. The following table shows the calculation of the volumetric rates for each customer class. The monthly service fee for single family was lowered to \$16.00 from the existing \$18.50 such that the monthly fee would not exceed 50 percent of the cost for an average customer. This also provides very slight rate relief for single-family customers compared to the previous rate.



Ca	alculated Volume	tric Rate to N	Meet Overall ]	Revenue Requ	uirement	
Customer Class	Revenue Requirement	Less Fixed	Balance at	Volume TG	Calculated Bate	Fixed Percent of
	кеципешен	Kevenue	volumente		Kate	Total
Single-Family	\$874,028	\$438,700	\$435,328	296,000	\$1.47	50%
Multi-Family	185,168	64,500	120,668	64,000	\$1.89	35%
S cho ols	152,794	39,600	113,194	53,000	\$2.14	26%
Large Ind / Food	115,592	23,800	91,792	41,000	\$2.24	21%
Commercial	72,419	24,500	47,919	26,000	\$1.84	34%
Totals / Averages	\$1,400,000	\$591,100	\$808,900	480,000	\$1.69	42%

#### **Implementation of New Rate Structure**

The average monthly cost to a single-family home will double under the proposed rate structure, as follows.

<b>Impact to Single-F</b>	amily Homes
Present Cost:	\$18.50 per month
<b>Proposed Average Cost:</b> Monthly Service Fee:	\$16.00
11 TG/mo x \$1.47/TG: Total	<u>\$16.17</u> \$32.17 per month

Additionally, the number of customers in the single-family rate class is the largest by far, at 2,285 accounts. Considering the cost-increase impact on the single-family sector, it is important to proactively inform and education customers such that they are prepared. Suggested steps are:

- 1. Articles in the Parlier Post explaining the necessity and fairness of volumetric rates
- 2. Message on billing statements announcing change
- 3. Message board at City Hall
- 4. Immediately following city council approval of new rates, send customized letter to singlefamily customers showing existing cost compared to the new cost they will incur using the customer's actual usage information
- 5. Customer education about water conservation included with rate information sent

The average cost to all other customer classes will decrease, thus the sole focus for good customer communication prior to their cost increase is the single-family customer group.

In conclusion, the increased average monthly single-family cost will be consistent with other nearby communities. The chart below shows Parlier currently to be the lowest, but after the increase to be consistent with Reedley and Fresno, comparing a typical summer month at 15,000 gallons.





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# **Current and Proposed Rates**

# ATTACHMENT A

	<b>Current Rates</b>	Proposed January 1, 2016
umetric Rates	(\$ / Tho	usand Gallons)
All Single Family	NONE	\$1.47
Multi-Family	\$4.55	\$1.89
Schools	\$4.55	\$2.14
Ind/Food Processing	\$4.55	\$2.24
Commercial	\$4.55	\$1.84
ed Monthly Service Fees	(\$ / N	Aonth)
Single-Family up to 1.5" meter	\$18.50	\$16.00
Single-Family Senior up to 1.5"	\$16.95	\$16.00
Multi-Family & Commercial up to 2.5" meter*	\$18.50	\$20.00
3" Meter	\$18.50	\$200.00
4" Meter	\$18.50	\$333.00
6" Meter	\$18.50	\$666.00
8" Meter	\$18.50	\$1,067.00



#### ATTACHMENT B

## PARLIER WATER ENTERPRISE FUND

### Audited Historical Statement of Revenues and Expenses For the Fiscal Years Ending June 30,

	2013	2014	2015	2016
	<u>Actual</u>	<u>Actual</u>	<u>Preliminary</u>	<u>Budget</u>
Revenues:				
Charges for Services	\$1,556,736	\$2,147,923	\$1,433,000	\$1,433,000
Connection Fees	4,164	44,428	4,000	5,000
Other Revenue	0	36,440	12,000	12,000
Total Operating Revenue	1,560,900	2,228,791	1,449,000	1,450,000
Operation & Maintenance Expens	es:			
Contractual Services and Utilities	449,185	625,555	398,000	400,000
Personnel	534,144	475,256	437,000	436,000
Supplies and Material	102,937	155,099	392,000	390,000
Bad Debt Expense	0	45,816	45,000	45,000
Depreciaton	122,228	127,660	129,000	129,000
Total Operating Expenses	1,208,494	1,429,386	1,401,000	1,400,000
<b>Operating Income/(loss)</b>	352,406	799,405	48,000	50,000
Non-Operating Revenue:				
Impact Fee Revenue	22,444	57,899	2,100	2,100
Interest Expense	(32,274)	(89,838)	(4,000)	(4,000)
Total Non-Operating	(9,830)	(31,939)	(1,900)	(1,900)
Net Income before Transfers	342,576	767,466	46,100	48,100

Ö	ity of Parlier V	Vater Volume	and Reven	ue by Custo	mer Class	
	Residential	<b>Multi-Family</b>	Schools	Ind / Food	Commercial	Total
Service to Mon	th Cubic Feet	Cubic Feet	Cubic Feet	Cubic Feet	Cubic Feet	Cubic Feet
06/30/14	6 5,338,773	949,483	571,878	897,224	376,755	8,134,113
07/31/14	7 5,144,763	1,228,399	827,813	574,810	380,824	8,156,609
08/31/14	8 6,722,088	1,136,157	1,357,934	827,195	473,718	10,517,092
09/30/14	9 5,627,214	1,006,480	1,304,903	546,981	392,318	8,877,896
10/31/14	10 3,676,617	648,730	609,457	232,540	277,298	5,444,642
11/30/14	11 2,325,416	522,575	414,756	250,333	240,882	3,753,962
12/31/14	12 2,590,465	454,099	111,829	412,537	243,219	3,812,149
01/31/15	1 3,291,101	533,264	40,899	287,464	185,097	4,337,825
02/28/15	2 2,905,614	452,390	137,989	259,703	220,597	3,976,293
03/31/15	3 2,778,900	468,665	382,773	418,648	223,251	4,272,237
04/30/15	4 4,085,147	648,522	673,692	314,441	268,165	5,989,967
05/31/15	5 3,546,010	719,927	835,625	561,949	224,573	5,888,084
Totals Oubic Feet	48,032,108	8,768,691	7,269,548	5,583,825	3,506,697	73,160,869
	66%	12%	10%	8%	5%	
Totals Thousand Gallons	359,280	65,590	54,376	41,767	26,230	547,243
Doductions Overall TC	2%	2%	2%	2%	2%	
	352,095	64,278	53,289	40,932	25,705	536,000
Reductions Additional TG	16%	%0	%0	%0	%0	
Planning Volumes TG	295,759	64,278	53,289	40,932	25,705	480,000

# **Projection of Overall Water Sales Volumes**

## ATTACHMENT C



# **Projected 16 Percent Residential Reduction from Metering**

## ATTACHMENT D

	E	xisting		Proje	cted			
		UNITS A	RE IN mill	ion CF				
				Baseline	Summer			
				Reduced	Reduced			
Month	Totals	Baseline	Summer	by	by	New Total		
				-10%	-30%		MG	
11	2.3	2.8		2.5		2.5	18.85	
12	2.6	2.8		2.5		2.5	18.85	
1	3.3	2.8		2.5		2.5	18.85	
2	2.9	2.8		2.5		2.5	18.85	
3	2.8	2.8		2.5		2.5	18.85	
4	4.1	2.8	1.2	2.5	0.8	3.4	25.13	
5	3.5	2.8	0.7	2.5	0.5	3.0	22.51	
6	5.4	2.8	2.6	2.5	1.8	4.3	32.46	
7	5.1	2.8	2.3	2.5	1.6	4.1	30.89	
8	6.7	2.8	3.9	2.5	2.7	5.3	39.27	Peak
9	5.6	2.8	2.8	2.5	2.0	4.5	33.51	
10	3.7	2.8	0.9	2.5	0.6	3.2	23.56	
	48.0	33.6	14.4	30.1	10.1	40.3		
		48	.0	40.	2			
			-	16%				
	48,000,000	cf				40,320,000		
	7.48					7.48		
	1000					1000		
	359,040	TG				301,594	TG	
	<u>2300</u>	Residentia	al Custome	rs		<u>2300</u>	Residentia	al Customers
	156	TG / Cust	/ Year			131	TG / Cust	/ Year
In July,	2087 accounts	with 1 or m	nore usage	units.				
	5,100,000	cf				4,100,000	cf	
	7.48					7.48		
	1000					1000		
	38,148	TG				30,668	TG	
	<u>2087</u>	Residentia	al Custome	rs		<u>2087</u>	Residentia	al Customers
	18	TG / Cust	/ July			15	TG / Cust	/ July



## **Unaccounted-For Analysis**

		Decidential	Multi Family	Coboolo		lo jono me O		_				T
								Service to				
Service to	WONT	LUDIC FEET	CUDIC FEET	Cubic Feet	Cubic Feet	Cubic Feet	Cubic Feet	1 100,00	00040	C	10.040	1001
00/30/14	0 1	0,000,070	343,403	0/0/1/0	631,224 574 040	0/0/0	0, 134, 113	00/30/14	64,043	70 240	13,910	0/61
01/31/14	- α	0, 144, / 00 6 722 088	1 136 167	1 367 034	977 105	300,024 473 748	40,617,003	08/31/14	79,669	72 041	11,300	0/ 77
00/30/14	σ	5 627 214	1,006,480	1 304 903	546 981	392.318	8 877 896	09/30/14	66.407	61.044	-5.363	%6-
10/31/14	10	3,676,617	648.730	609.457	232.540	277.298	5.444.642	10/31/14	40.726	51.357	10.631	21%
11/30/14	11	2,325,416	522,575	414,756	250,333	240,882	3,753,962	11/30/14	28,080	36,737	8,657	24%
12/31/14	12	2,590,465	454,099	111,829	412,537	243,219	3,812,149	12/31/14	28,515	32,138	3,623	11%
01/31/15	-	3,291,101	533,264	40,899	287,464	185,097	4,337,825	01/31/15	32,447	32,836	389	1%
02/28/15	2	2,905,614	452,390	137,989	259,703	220,597	3,976,293	02/28/15	29,743	31,476	1,733	, %9
03/31/15	З	2,778,900	468,665	382,773	418,648	223,251	4,272,237	03/31/15	31,956	43,291	11,335	26%
04/30/15	4	4,085,147	648,522	673,692	314,441	268,165	5,989,967	04/30/15	44,805	48,540	3,735	8%
05/31/15	5	3,546,010	719,927	835,625	561,949	224,573	5,888,084	05/31/15	44,043	55,337	11,294	20%
Totals Cubic Fee	ţ	48,032,108	8,768,691	7,269,548	5,583,825	3,506,697	73,160,869		547,243	618,769	71,526	
		66%	12%	10%	8%	5%					11.6%	
Totals Thousanc	Gallons	359,280	65,590	54,376	41,767	26,230	547,243					
				Catala C								
		Ke side ntial	Multi-Family	SCHOOLS	ING / F000	Commercial						
		Dollars	Dollars	Dollars	Dollars	Dollars	Dollars					
06/30/14	9	\$43,392	48,090	19,668	31,209	15,841	\$158,199	_				
07/31/14	7	\$43,379	57,574	28,369	20,247	15,941	\$165,510					
08/31/14	8	\$43,417	54,377	46,371	28,832	19,105	\$192,101					
09/30/14	0	\$43,425	50,027	44,590	19,301	16,338	\$173,680					
10/31/14	10	\$43,323	38,931	20,936	8,610	12,401	\$124,201					
11/30/14	11	\$43,379	34,686	14,307	9,216	11,195	\$112,783					
12/31/14	12	\$43,734	32,367	4,008	14,730	11,289	\$106,128					
01/31/15	-	\$43,980	35,719	1,596	10,478	8,527	\$100,301					
02/28/15	2	\$44,017	33,082	4,897	9,534	9,805	\$101,335					
03/31/15	e	\$44,167	33,680	13,220	14,938	9,911	\$115,917					
04/30/15	4	\$44,096	40,546	23,111	11,395	11,533	\$130,682					
05/31/15	5	\$44,244	42,238	28,617	21,269	9,752	\$146,120					
		\$524,554	\$501,318	\$249,691	\$199,758	\$151,637	\$1,626,958					
		32%	31%	15%	12%	%6						
Average cos	t per \$/TG	\$1.46	\$7.64	\$4.59	\$4.78	\$5.78	\$2.97					
Notes:												
Data Source is 1	yler report Ex	cel output for last	12 months as of 6/23	15.								
Volumetric cost	applies to MF,	Sch, Ind/Food, and	d Commercial. Does r	not apply to Reside	ential				_			
Volumetric wate	r cost is \$0.05	34 per cubic foot.	This translates to \$0.	034 / 7.48 × 1,000	= \$4.5454 per TG							
The first 40 cubi	c feet (300 ga	llons) of water is i	included in the fixed n	nonthly fee, \$1.36	value.							
For multi-unit, ea	ch unit given	credit for 40 cubic	feet or 300 gallons.									

## ATTACHMENT E

Total Revenue Requirement	1,400,000
 Kevenues at Present Rates – Balance/(Deficency) of Funds	1,433,000 33,000
Treated Water Sales (TG)	480,000
Cost of Service (\$/TG)	2.92

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Cost of Service Detail by Custome	r Sector in \$/TG					
	Total	Single-Family	Multi-Family	Schools	Ind / Food	Commercial
Volumetric	\$1.12	\$1.12	\$1.12	\$1.12	\$1.12	\$1.12
Capacity	0.20	0.18	0.20	0.34	0.25	0.17
Distribution	0.80	0.80	0.80	0.80	0.80	0.80
Tire Protection	0.0	0.09	0.09	0.09	0.09	0.09
<b>3 illing &amp; Customer Services</b>	0.26	0.33	0.24	0.10	0.13	0.16
Administrative Overhead	0.43	0.43	0.43	0.43	0.43	0.43
Total	\$2.92	\$2.95	\$2.89	\$2.88	\$2.82	\$2.79

#### **Cost of Service Summary Table**

4,466

10,048

17,863

13,025

52,099

97,500

20,800

32,800

42,400

51,200

236,800

384,000

2,370

3,737

4,831

5,833

26,979

43,750

4,280

5,137

5,137

15,410

97,037

127,000

Finance & Customer Services

Fire Protection

Distribution

Capacity

Administrative Overhead

\$29,236

\$46,104

\$59,597

\$71,967

\$332,846

\$539,750

Commercial

Ind / Food

Schools

Multi-Family

Single-Family

Total

Cost Component (\$/yr)

Volumetric

Water Enterprise Revenue Requirement Allocation Table



2.79 5.15

2.82 4.29

41,000

53,000 2.88 4.15

64,000 2.89

296,000

2.95

1.56

2.99

Present Revenue (\$/TG)

-2%

Change (%)

89%

Summary Statistics

-46%

-34%

-31%

6.89 -58%

26,000

72,419

115,592

152,794

185,168

874,028

11,267

17,767

22,967

27,733

128,267

208,000

134,000

176,000

220,000

441,000

462,000

61,581

60,408

67,206

255,832

-412,028



#### **Cost of Service Classification Detail**

#### 0 Approximates Planning 40/10/45/5/0 split 40/10/45/5/0 split 40/10/45/5/0 split 45/10/40/5 split 100% Variable **Overhead Comments** 30/30/30 1:1 1:1 0 0 0 0 0 208,000 0 0 208,000 Admin 15% Billing 127,000 127,000 9% 00000 0 0 0 Finance & Functionalization and Classification of Revenue Requirement Fire 0 10,000 4,000 10,000 8,000 11,750 000 43,750 3% Protection Distribution 90,000 36,000 90,000 64,000 94,000 0 0 10,000 384,000 27% 0 8,000 20,000 16,000 23,500 0 0 97,500 7% 0 20,000 10,000 Capacity 80,000 32,000 80,000 72,000 105,750 Volumetric 160,000 0 0 10,000 539,750 39% 1,400,000 100% 160,000 200,000 80,000 200,000 160,000 235,000 127,000 208,000 30,000 Total (Calculated) Total 80,000 127,000 208,000 30,000 1,400,000 200,000 200,000 160,000 235,000 160,000 Capital Outlay & Depreciation Administrative Overhead Electricity - Pumping Account Description Parts and Supplies **Contract Services Repair and Maint** Personnel - PW Finance Billing Debt Service Totals



# **Cost of Service Volume and Capacity Factors**



# Cost of Service Category Weighting

Distribution System Weighting										
	Volumetric Allocation %	Weighting Factor		Distribution Allocation						
Single-Family	<b>62%</b>	1	0.62	61.7%						
Multi-Family	<b>13%</b>	1	0.13	13.3%						
Schools	11%	1	0.11	11.0%						
Ind / Food	<b>9%</b>	1	0.09	8.5%						
Commercial	<u>5%</u>	1	0.05	<u>5.4%</u>						
Totals	100%		1.00	100.0%						

Fire Protection Weighting									
	Volumetric			Fire					
	Allocation	Weighting		Protection					
	%	Factor		Allocation					
Single-Family	<b>62%</b>	1	0.62	61.7%					
Multi-Family	13%	1	0.13	13.3%					
Schools	11%	1	0.11	11.0%					
Ind / Food	9%	1	0.09	8.5%					
Commercial	<u>5%</u>	1	<u>0.05</u>	<u>5.4%</u>					
Totals	100%		1.00	100.0%					

		Billing &	Custome	er Servic	es Weig	hting		
		Billi	ing & Cust Sv	/CS		Admin	istrative Over	head
	Number of Customers	Weighting Factor	0	Allocation		Volumetric Allocation	Weighting Factor	Allocation
Single-Family	2,267	1	2,267	76.4%		<b>62</b> %	1	62%
Multi-Family	36	10	360	12.1%		13%	1	13%
Schools	12	10	120	4.0%		11%	1	11%
Ind / Food	12	10	120	4.0%		<b>9%</b>	1	9%
Commercial	<u>100</u>	1	<u>100</u>	3.4%		<u>5%</u>	1	5%
Totals	2,427		2,967	100%		100%		100%



# **Cost of Service Peaking Factors**

		D	eterminatior	n of Peakin	g Factors I	oy Custon	ner Class			
	Residential		Multi-Family		Schools		Ind / Food		Commercial	
Month	<b>Cubic Feet</b>	Peak	<b>Cubic Feet</b>	Peak	<b>Cubic Feet</b>	Peak	<b>Cubic Feet</b>	Peak	<b>Cubic Feet</b>	
9	5,338,773		949,483		571,878		897,224	897,224	376,755	
7	5,144,763		1,228,399	1,228,399	827,813		574,810		380,824	
8	6,722,088	6,722,088	1,136,157		1,357,934	1,357,934	827,195		473,718	473,718
6	5,627,214		1,006,480		1,304,903		546,981		392,318	
10	3,676,617		648,730		609,457		232,540		277,298	
11	2,325,416		522,575		414,756		250,333		240,882	
12	2,590,465		454,099		111,829		412,537		243,219	
1	3,291,101		533,264		40,899		287,464		185,097	
2	2,905,614		452,390		137,989		259,703		220,597	
ĉ	2,778,900		468,665		382,773		418,648		223,251	
4	4,085,147		648,522		673,692		314,441		268,165	
2	3,546,010		719,927		<u>835,625</u>		561,949		224,573	
Totals	48,032,108		8,768,691		7,269,548		5,583,825		3,506,697	
Averages	4,002,676	1.7	730,724	1.7	605,796	2.2	465,319	1.9	292,225	1.6



# **Calculation of Fixed and Volumetric Rates**

Calculation	of Fixed Co	ost Revenu	ie		
	Number of Cus	tomers			
Single-Family	2,267				
Multi-Family	36				
Schools	12				
Ind / Food	12				
Commercial	<u>102</u>				
Totals	2,429				
	Count	Multiplier	Rate	Revenue (Ś/Mo)	Revenue (\$/Yr)
	2 205	1.00	¢10.00	(+,)	¢420 700
All Single Family	2,285	1.00	\$16.00	\$36,560	\$438,700
3/4"	33	1.00	\$20.00	660	\$7,900
5/8"	3	1.00	\$20.00	60	\$700
1"	28	1.00	\$20.00	560	\$6,700
1 1/2"	13	1.00	\$20.00	260	\$3,100
2"	37	1.00	\$20.00	740	\$8,900
2 1/2"	1	1.00	\$20.00	20	\$200
3"	10	10.00	\$200.00	2,000	\$24,000
4"	14	16.67	\$333.40	4,668	\$56,000
6"	4	33.33	\$666.60	2,666	\$32,000
8"	1	53.33	\$1,066.60	1,067	\$12,800
	2,429			49,261	591,000

Ca	Calculated Volumetric Rate to Meet Overall Revenue Requirement										
Customer Class	Revenue Requirement	Less Fixed Revenue	Balance at Volumetric	Volume TG	Calculated Rate	Fixed Percent of Total					
Single-Family	\$874,028	\$438,700	\$435,328	296,000	\$1.47	50%					
Multi-Family	185,168	64,500	120,668	64,000	\$1.89	35%					
Schools	152,794	39,600	113,194	53,000	\$2.14	26%					
Large Ind / Food	115,592	23,800	91,792	41,000	\$2.24	21%					
Commercial	72,419	24,500	47,919	26,000	\$1.84	34%					
Totals / Averages	\$1,400,000	\$591,100	\$808,900	480,000	\$1.69	42%					